

Quantitative Models for the Circular Economy

Robin Molinier¹

¹Univ. Grenoble Alpes, G-SCOP, F-38000 Grenoble, France
CNRS, G-SCOP, F-38000 Grenoble, France
Team : Bernard PENZ¹ / Fabien MANGIONE¹

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Outline

- 1 Modelling closed loop supply chain
 - Closed Loop Network architecture
 - Industrial Cases
 - Model building
- 2 Lot Sizing Models: implications of closing the loop
 - Inventory Policy Models
 - Dynamic Lot Sizing Models
- 3 Dynamic Lot Sizing Models: partial investigations
 - A first model: Reuse and Remanufacturing
 - additional criteria investigations
 - Model1:Static Analysis
- 4 Conclusion and Further investigations

Modelling choices

Network Modelling

Interdependencies among supply chain parts and value drivers

- Forward and Reverse Operations : Which one to focus on?
- Demand structure and returns modelling: Quality issues.
- The set of relevant economic parameters.

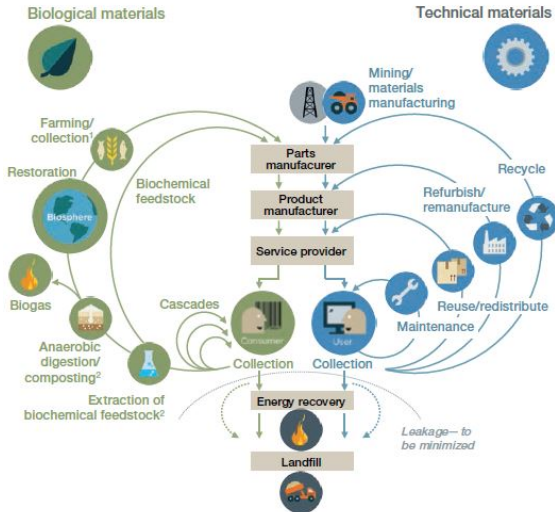


Figure : Functional Diagram (Ellen Mc Arthur Foundation)

The Circular Economy: Industrial Applications

- Coca Cola, Grigny Factory.
PET Bottles recovery for production, Investment: 17 M euros

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- Kalundborg; Le Havre, Eco-Industrial Parks.
Cascading valorisation of waste as inputs

Model Design Variables

Product Design

Design to fit with Circularity needs

- Modularity and disassembly.
- Bill of Materials: technical coefficients.
- Product state is changing over the chain and cycles.

Model design variables

Mathematical formulation

How to represent such a system

- Exogeneous parameters: Structuring the problem.
- Decision variables: Directly acting for managing the chain.
- Status variables: Ensure consistency and realism.

Model Design

New Business Models

Sustainability must be adressed by criterias and constraints

- Economic side : Financial requirements.
- Environmental side : Polluting emissions,resources depletion.
- Social side : Workforce well being, localization of activities.

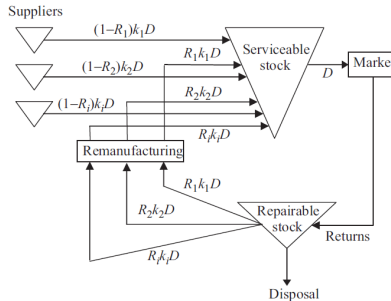
Inventory Policy Models: New Design Variables

- Product return patterns.
- Collection operations.
- Component inventories.
- Remanufactured product inventories.
- Recovery operations.

Example

Saadany, Jaber (2010):

A production-remanufacture model with returns subassemblies managed differently (int.J.Production Economics)



- Decision variables:
Remanufacturing and production binaries; reuse ratio

$$\begin{aligned} H_1 &= h_r \frac{DT_r^2}{2} + h_p \frac{DT_p^2}{2} = h_r \frac{D\beta_x^2 T^2}{2} + h_p \frac{D(1-\beta_x)^2 T^2}{2} \\ &= \frac{DT^2}{2} (h_r \beta_x^2 + h_p (1-\beta_x)^2) \end{aligned}$$

Figure : Objective Function

- Here, extreme policies are tested

Dynamic Lot Sizing Models: new patterns

- Product return patterns.
- Component management.
- Remanufacturing.
- Recovery and disposal operations.

Example

Pan and AI (2008):

Capacitated dynamic lot sizing problems in CLSC
(European Journal of Operational Research)

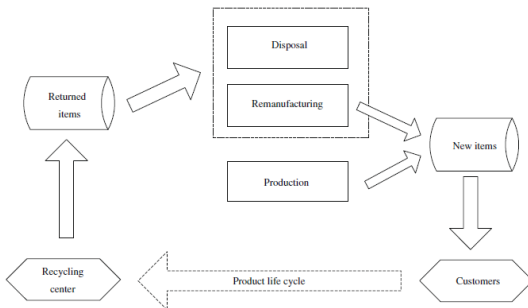


Fig. 1. The closed-loop supply chain with production, disposal and remanufacturing.

- Decision variables:

Remanufacturing and production; inventory levels; disposal

$$\begin{aligned}
 \min \quad & \sum_{t=1}^T (g_t(y_t) + e_t(z_t) + \theta_t(I_t^r) + \phi_t(I_t^s)) \\
 \text{subject to} \quad & I_t^r = I_{t-1}^r + R_t - y_t \quad \forall t, \\
 & I_t^s = I_{t-1}^s + y_t + z_t - D_t \quad \forall t, \\
 & y_t \leq C^r \quad \forall t, \\
 & z_t \leq C^p \quad \forall t, \\
 & I_t^r, I_t^s, y_t, z_t \in \mathbb{R}^+ \quad \forall t.
 \end{aligned}$$

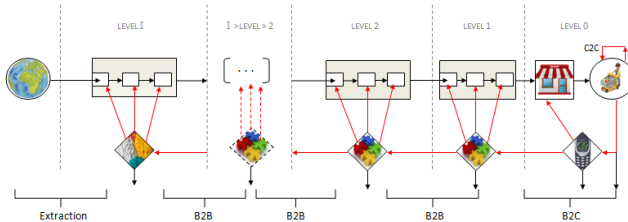
Figure : The Mathematical Programm

- Aim: Introduce capacity constraints and derive implications for different specifications under several scenarios

Our Focus: Development of Quantitative Models for CLSC

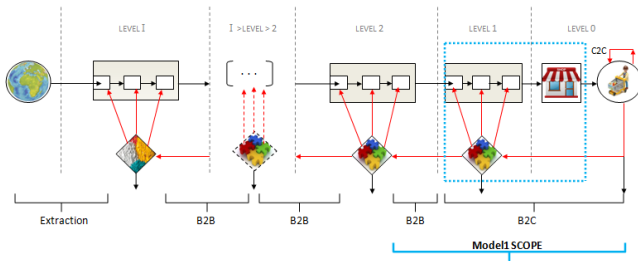
- An investigation Tool.
Raising trade-offs, structuring CLSC analysis
- Normative assessment.
Adressing trade-offs, provide recommandations
- Need to develop innovative models.
network configuration, criterias, constraints

Generic model



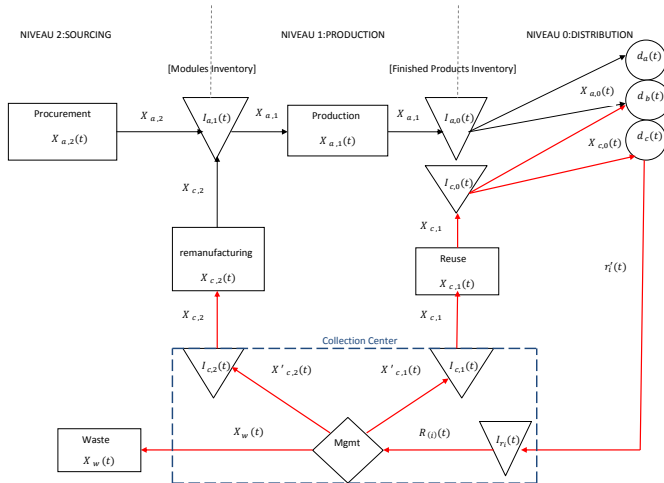
- We must target a **focal firm** to name the recovery operations. Scales are related to a final product(different representations).

Model1: Reuse and Remanufacturing



- Our focus: Level 1 and 0 for a **vertically integrated** firm: B2C framework with segmentation, Profit Maximization.

Model1: Reuse and Remanufacturing



Model1: Reuse and Remanufacturing

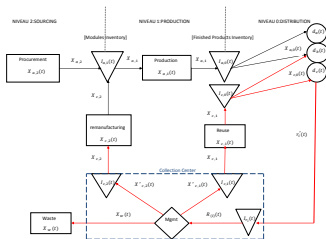
Objective Function: PROFIT MAXIMIZATION

$$\max \sum_{t=1}^T \sum_{i=1}^L \sum_m X_{m0}(t) p_m(t) - (s_{mi}(t) S_{mi}(t) + c_{mi}(t) X_{mi}(t) + c_w(t) X_w(t) + h_{mi} l_{mi}(t) + h_{ri} l_{ri}(t)) \quad (1)$$

$t \in \{0, T\}$ the time periods

$i \in \{1, L\}$ the supply chain levels (where 0 stands for the distribution) where: the returns of level i are usable at $j \geq i$ value recovery options

$m \in \{a; c\}$ the new or used status of items where : "a" stands for the new items and "c" for the used ones(red flows)



Model1: Reuse and Remanufacturing

Model Parameters:

$d_a(t)$, demand for new product

$d_b(t)$, demand accepting both products

$d_c(t)$, demand for used product

$p_a(t)$, market price for new product

$p_c(t)$, market price for used product

Model1: Reuse and Remanufacturing

Model Parameters:

$Cap_{mi}(t)$, Capacity for activities

$s_{mi}(t)$, set-up cost for activity in level i

$c_{mi}(t)$, item of level i unit cost

$c_w(t)$, waste disposal unit cost

$h_{mi}(t)$, item of level i inventory unit cost

$h_{ri}(t)$, returned products of level i inventory unit cost

$r'_i(t)$, amount of returns of items of level i in t

Model1: Reuse and Remanufacturing

Decision Variables:

$R_i(t)$, quantity of returned item of least reusable level "i" sorted

$X_{mi}(t)$, quantity of servicable items of "i" level

$X_w(t)$, quantity of disposed items(wasted)

Status Variables:

$I_{mi}(t)$, Inventory for item of level i

$I_{ri}(t)$, Inventory for returned item of level i

$S_{mi}(t)$, Boolean indicating if activity is performed in t

$X'_{ci}(t)$, quantity of used items allocated from R_j .

Model1: Reuse and Remanufacturing

Demand Constraints:

$$X_{a0}(t) \leq d_a(t) + d_b(t) \quad \forall t \quad (2)$$

$$X_{c0}(t) \leq d_c(t) + d_b(t) \quad \forall t \quad (3)$$

$$X_{a0}(t) + X_{c0}(t) \leq d_a(t) + d_b(t) + d_c(t) \quad \forall t \quad (4)$$

Model1: Reuse and Remanufacturing

Capacity Constraint and Set up triggering:

$$X_{mi}(t) \leq S_{mi}(t)Cap_{mi}(t) \quad \forall t, m, (i \neq 0) \quad (5)$$

Recovery Decisions Constraints:

$$\sum_{j=1}^i R_j(t) \geq \sum_{j=1}^i X'_{c,j}(t) \quad \forall t, 0 < i < L \quad (6)$$

$$\sum_{j=1}^L R_j(t) = \sum_{j=1}^L (X'_{c,j}(t)) + X_w(t) \quad \forall t \quad (7)$$

Model1: Reuse and Remanufacturing

Inventories Dynamics:

$$I_{ri}(t) = I_{ri}(t - 1) + r'_i(t) - R_i(t) \quad \forall t, i \quad (8)$$

$$I_{m0}(t) = I_{m0}(t - 1) + X_{m1}(t) - X_{m0}(t) \quad \forall t, m \quad (9)$$

$$I_{ci}(t) = I_{ci}(t - 1) + X'_{ci}(t) - X_{ci}(t) \quad \forall t, \forall (i \neq 0) \quad (10)$$

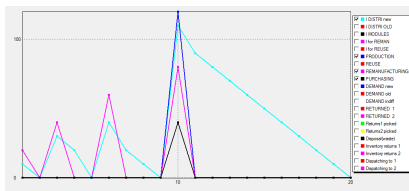
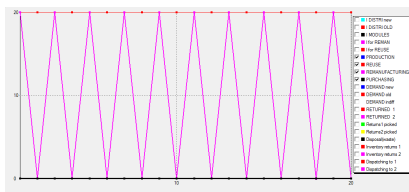
$$I_{ai}(t) = I_{ai}(t - 1) + X_{a(i+1)}(t) + X_{c(i+1)}(t) - X_{ai}(t) \quad \forall t, \forall (i \neq 0) \quad (11)$$

Variables Sets:

$$S_{mi}(t) \in \{0, 1\} \quad (12)$$

$$X_{mi}(t), X_w(t), X'_{ci}(t), R_i(t), I_{mi}(t), I_{ri}(t) \in \mathbb{R}^+ \quad (13)$$

Some Simulations (X-Press)



Economic Sustainability: Financial issues

- No Bankruptcy: loss compensation by gain

$$\sum_{t=1}^k \pi(t) \geq 0 \quad (14)$$

- No persistent losses: no more than $(\tau - 1)$ consecutive periods

$$\sum_{t=1}^{\tau} \gamma(t) + \sum_{t=(\tau+1)}^k (\gamma(t) - \gamma(t-\tau)) \leq (\tau-1) s.t : M\gamma(t) \geq -\pi(t) \quad (15)$$

- Loss occurrence limitation: mitigating losses frequency

$$\text{Objective : } MAX(\Pi) - \Gamma \sum_{t=1}^T \gamma(t) s.t : M\gamma(t) \geq -\pi(t) \quad (16)$$

Social Sustainability: Workforce well-being

- Workload balance:

$$\text{Objective : } MAX(\Pi) - \omega \dot{W} \text{ s.t : } \dot{W} \geq W(t) \forall t \quad (17)$$

- Workload volatility

$$\text{Objective : } MAX(\Pi) - \Theta \sum_{t=1}^T \Delta(t) \text{ s.t : } W(t+1) - W(t) = \Delta(t) \quad (18)$$

- Compensation scheme for over the limit worked hours

$$\text{Objective : } MAX(\Pi) - \omega \sum_{t=1}^T \theta(t) \text{ s.t : } M\theta(t) \geq (W - W_{max}) \quad (19)$$

Some Simulations with Workforce Consideration

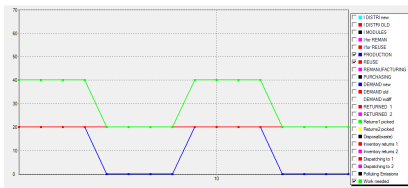
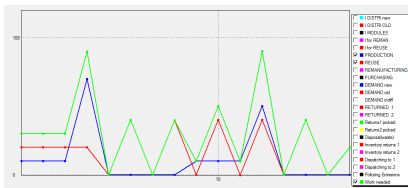


Figure : Workload volatility mitigation



Environmental Sustainability: Waste and pollutions

- Natural capital regeneration:ecosystem services

$$\sum_{t=1}^k \sum_{activities} E(t, act) \leq \epsilon \quad (20)$$

- Pollution mitigation
Include unitary, fixed costs for emissions.
- Additional constraints
on emissions in periods or over the planning
horizon,Cumulative Waste Constraint

Static Analysis

Single Period Trade-offs

Investigate decisions in a period about circular schemes relevance

- Parameters configuration
- Priority rules for optimality
- Issues related to capacities

Static Analysis

The methodology is based on:

- Cases discussion: Parameters for resources and costs
- Optimization: Allocations orientation
- Determination of values: min/ Max operators



Static Analysis: Elements of interest

- for activities Mark-up:

$$\textit{Procurement} : m_P = p_a(X_{P,a} + X_{P,b}) - c_P X_P - c_{a,1} X_P - c_{a,0} X_P$$

$$\textit{Reuse} : m_{RU} = p_c(X_{RU,c} + X_{RU,b}) - c_{RU} X_{RU} - c_{c,0} X_{RU}$$

$$\textit{reman} : m_{rm} = p_a(X_{rm,a} + X_{rm,b}) - c_{rm} X_{rm} - c_{a,1} X_{rm} - c_{a,0} X_{rm}$$

- for resources from returns:

$$r' \leq (d_b + d_c), \text{ few returns available}$$

$$r' \leq (d_a + d_b + d_c), \text{ not enough for all}$$

$$r' \geq (d_a + d_b + d_c), \text{ large enough for all}$$

Static Analysis:problem setting

MAXIMIZE PROFIT

Under Demand/Supply decomposition constraints:

$$X_P = X_{P,a} + X_{P,b}$$

$$X_{RU} = X_{RU,c} + X_{RU,b}$$

$$X_{rm} = X_{rm,a} + X_{rm,b}$$

$$d_a \geq X_{P,a} + X_{rm,a}$$

$$d_b \geq X_{P,b} + X_{rm,b} + X_{RU,b}$$

$$d_c \geq X_{RU,c}$$

$$d_c + d_b \geq X_{RU}$$

$$d_a + d_b \geq X_P + X_{rm}$$

$$d_a + d_b + d_c \geq X_P + X_{rm} + X_{RU}$$

- Meaning : Lost sales are allowed and market is segmented

Static Analysis: Approach

How and Why to analyse the single period system behavior?
Parameters drive the resolution path, tricky configurations addressed.
Optimizing the Demand-Activities-Resources channels:

- Intensively:
The Mark-up defines priorities for resource allocation.
- Extensively:
Lost sales must be avoided (carefully analyse d_c status).
- Leakages:
Disposal is neutral because of the assumed mark-up rankings.

Static Analysis: Outcomes without Capacities

Table : Case 1-1: $r' \leq (d_b + d_c)$

$m_{RU} > m_{rm} > m_P$
$X_{RU,c} = \min\{r'; d_c\}$
$X_{RU,b} = \max\{r' - d_c; 0\}$
$X_{rm,a} = 0$
$X_{rm,b} = 0$
$X_{P,a} = d_a$
$X_{P,b} = d_b + \min\{d_c - r'; 0\}$
$W = 0$

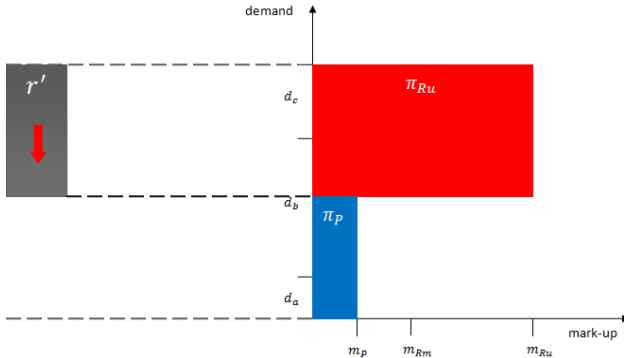
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Table : Case 1;1: $r' \leq (d_b + d_c)$

$m_{RU} > m_{rm} > m_P$
$X_{RU} = \min\{r'; K_{RU}\}$ $X_{rm} = \text{Max}\{0; \min\{K_{rm}; r' - K_{RU}\}\}$ $X_P = d_a + d_b - \text{Max}\{0; X_{RU} - d_c\} - X_{rm}$ $W = \text{Max}\{r' - (K_{rm} + K_{RU}); 0\}$

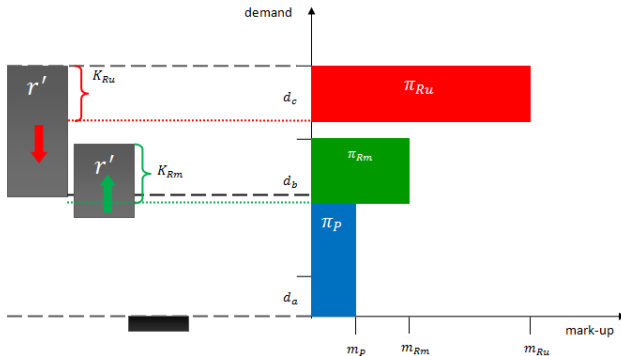
Static Analysis: Profit Diagrams

- infinite capacities, $m_{Ru} > m_{Rm} > m_p$.



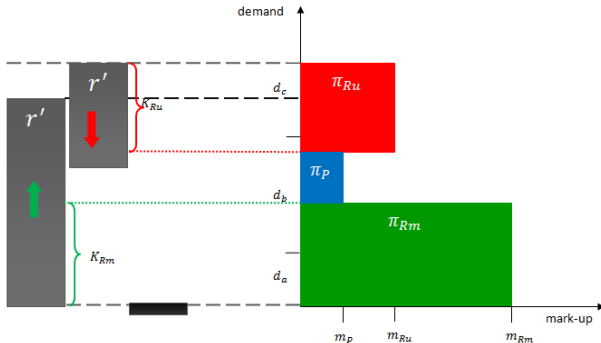
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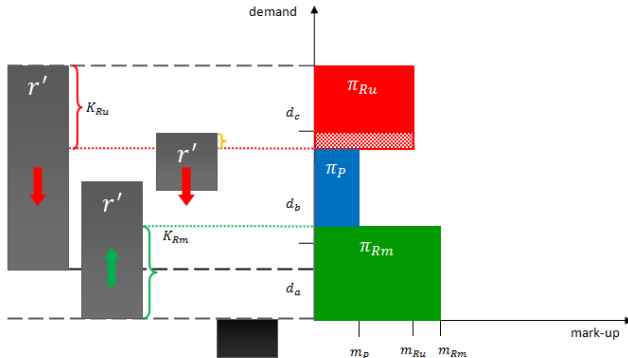
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- finite capacities, $m_{Rm} > m_{Ru} + m_P$.



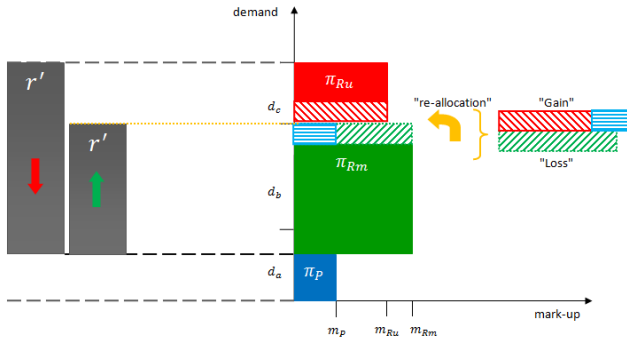
Static Analysis: Profit Diagrams

- finite capacities, $m_{Rm} < m_{Ru} + m_P$.



Static Analysis: Profit Diagrams

- Lost sales plays an important role (High opportunity cost)



Conclusion and further investigations

- "Green" and "Social" Criteria.
Energy, Disposal, WorkForce:
Need to refine objective functions and constraints
- Dynamics Analysis.
Inventories, demands and cost structure evolutions:
How to manage inter-temporal channels activities
- Optimization Mechanism for Dynamic Lot Sizing Problem.
Which characterizes an optimal plan?:
Necessary conditions, dynamic interactions

Conclusion and further investigations

- Addressing model relevance.
Economic conditions:
Do not focus on irrelevant cases
- Enlight regulatory issues.
Endogeneizing mark-up:
Regulator objectives, incentive schemes
- Returns modelling and industrial collaborations.
Consumers implication, bargaining over incremental value:
Techno-economic models for business development

Some references

- Saadany,Jaber,2010: A production-remanufacture model with returns subassemblies managed differently
- Pineyro,Viera,2013: The economic lot sizing problem with remanufacturing and one way substitution
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- Jayaraman,2007: Production planning for CLSC with product recovery and reuse: an analytical approach.
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Thank you for your attention !